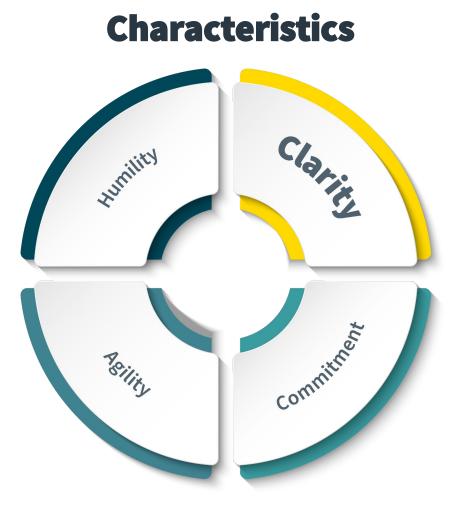
# Net Zero Strategy

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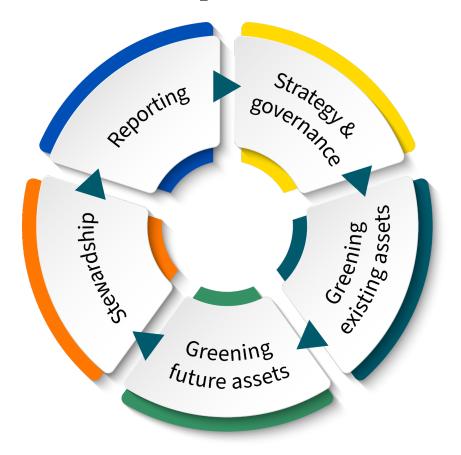
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### Critical elements of a successful net zero strategy



**Components** 





### **Strategy & governance**



#### Leadership



#### Collaboration



#### Incentives



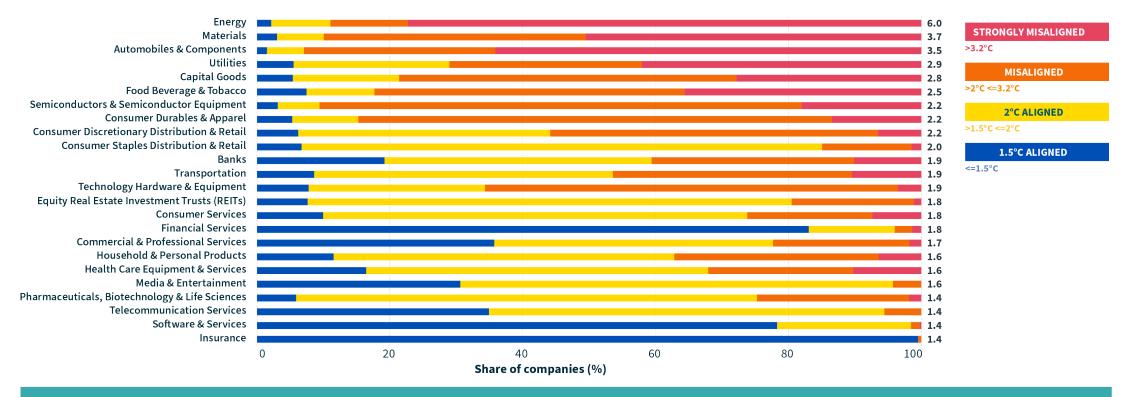
### **Greening existing assets**



### As simple as selling brown and replacing with green assets?



### **Greening existing assets**



#### Need to balance decarbonisation with delivery of risk & return objectives

Source: MSCI ESG Research, data as of March 31, 2023



### **Greening future assets**



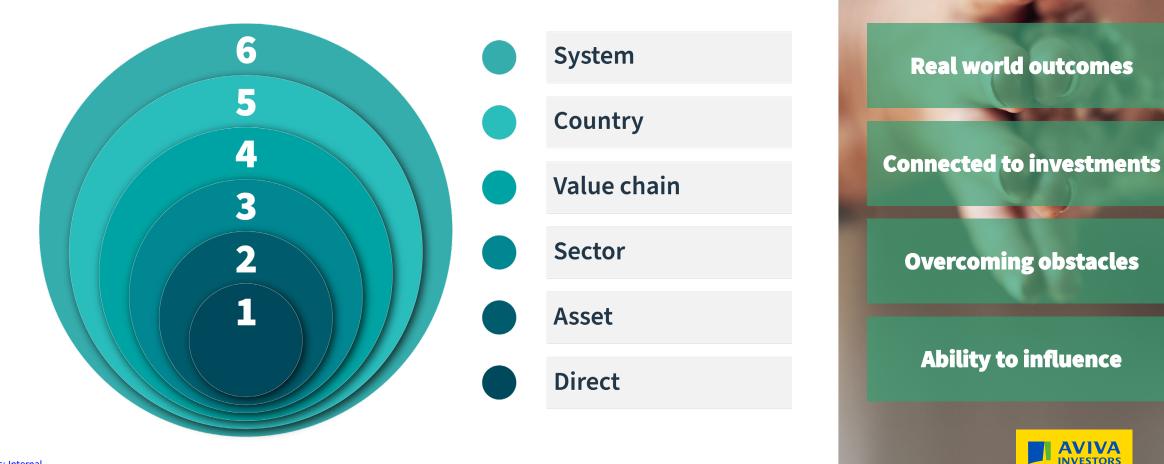
**Discretionary assets** – direct investments to green technologies & low-carbon assets

**Non-discretionary** – create innovative sustainable solutions for customers



### Holistic stewardship...

## ...creates innovative ways of influencing real world outcomes



### Net zero reporting

**Unpacking decarbonisation pathways** 

E.G., of factors impacting pace of decarbonization

**Geopolitical instability** 

Macroeconomic backdrop

**Nationally Determined Contributions** 

**Technological developments** 

Infrastructure

**Carbon markets** 

Supply side constraints

**Demand side dynamics** 

**Global financial architecture** 



### **Important information**

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### Thank you

